

Project Academy Project Management Certificate

Course Duration: Self-Paced On-Demand

Exam: Project Certificate (PMI® approved, DNV certified)

Course Overview

The Project Management Certificate proves that you have the skills modern organizations demand — the ability to plan strategically, adapt quickly, and deliver measurable results.

This program goes beyond theory: you'll gain practical, real-world competence in project management based on best practice standards and lessons learned from hundreds of projects.

It provides a complete understanding of how to manage projects effectively — from initiation to closure — and gives you internationally recognized credentials to strengthen your career profile.

Prerequisites

- No prior project management experience is required.
- Motivation to learn and grow professionally is all you need.

Course Objectives

Participants will:

- Gain a solid understanding of project management principles, processes, methods, tools, governance, and success factors
- Learn how to develop and follow-up the business case and benefits realization
- Learn how to plan, execute, and close projects effectively using predictive, agile, and hybrid models
- Understand roles, responsibilities, and stakeholder engagement
- Develop practical skills in scope, time, cost, risk, and communication management
- Learn to identify, manage, and mitigate risks
- Apply lessons learned and benefit realization to improve future performance



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Course Outline

Module 1: Project Management Essentials – "Be inspired"

Understand the foundation of successful projects and project management This module earns 12 PDU credits

- Projects, project management, project governance and organizing for projects
- The project factory and the functional organization
- The project model and project management processes
- The business case and benefits realization
- Tender and contract management
- Planning, execution, and closing
- Managing risks, deviations and changes
- Success criteria for projects and project leadership

Module 2: Project Planning - "Be prepared"

Learn how to plan effectively and establish a realistic project plan This module earns 10 PDU credits

- Defining the planning process
- Establishing the project charter
- Assigning the project manager
- Establishing and developing the project team
- Defining the scope of work, establishing the schedule and the cost estimate
- Performing a risk analysis and establishing the risk register
- Integrate risk buffers and establish the project plan

Module 3: Project Execution – "Be committed"

Master the execution and monitoring phase of projects This module earns 10 PDU credits

- Get the work started.
- Follow-up progress
- Develop the project team
- Manage scope, quality, time and cost
- Manage stakeholder expectations
- Communication and reporting
- Manage risks, deviations and changes
- Hand-over of project results
- Collect lessons learned and close the project



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Module 4: Project Organization - "Get organized"

Organize the project according to size and complexity This module earns 10 PDU credits

- Project organization models
- Project owner, project manager, project board, steering committees and project team members - define clear roles, responsibilities, and authority
- Selecting the best project manager and project owner
- Being a project manager in practice
- Build and develop high-performing project teams
- Stakeholder analysis and stakeholder management

Module 5: Project Model - "Be compliant"

Learn to work systematically using a structured project model This module earns 10 PDU credits

- Project models the project management processes
- Typical client project models
- Typical supplier project models
- Understanding the pre-project phases, project phases, decision points and key requirements
- Create a solid foundation for building or updating your project model.
- You will get templates, examples and checklists you can tailor to your needs

Module 6: Agile Project Management - "Be flexible"

Learn to work according to agile and hybrid project models and methods This module earns 10 PDU credits

- Agile project management
- Choosing the best approach for my projects
- Agile values and principles
- Different delivery models: Agile, waterfall, or hybrid
- The scrum method
- Lean, kanban, and other modern project concepts